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## Minutes of the 2nd Meeting: 10 March 2003 (held at UK Sport, 40 Bernard Street, London)

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### Present

CHAIRMAN Sir Rodney Walker

MEMBERS

Nick Bitel	Laura McAllister
Patrick Carter	Adrian Metcalfe
Alastair Dempster	Connie St Louis
Zahara Hyde Peters	Eric Saunders
Louise Martin	Gavin Stewart
Gareth Davies	

CHIEF OFFICERS

Richard Callicott	UK Sport
Roger Draper	Sport England
Eamonn McCartan	Sports Council for Northern Ireland
Ian Robson	sportscotland

UK SPORT STAFF

Andrew Barnett	Head of Communications
Allison Connell	Education Programme Co-ordinator
Liz Nicholl	Director, Performance Services
John Scott	Director, International Relations & Major Events
Neil Shearer	Director, Corporate Services
Michele Verroken	Director, Drug-free Sport

### Introduction

- 1 Sir Rodney welcomed members and opened the meeting by drawing attention to the presence of a photographer who would be taking “animated” photographs for the annual review/website.
- 2 The chairman congratulated the Chief Executive on his recent award as Emlyn Jones Sports Administrator of the Year. The chairman also congratulated John Scott on his election as Chairman of CDDS of Council for Europe.
- 3 The chairman advised members that Eric Saunders had been re-appointed as chairman of the Sports Council of Northern Ireland for a further four years and would therefore continue to serve as a member of UK Sport. He also welcomed Patrick Carter, newly appointed chairman of Sport England, to his first meeting. The chairman advised members that a number of meetings between Sport England and UK Sport, at chairman and officer level, had been held and that these would continue.
- 4 The chairman also advised members that Judy Simpson’s term had come to an end and that she had not been re-appointed. Two vacancies on Council therefore remain.

## Apologies For Absence

- 5 Gavin Stewart would arrive late and Huw Jones, Chief Executive of the Sports Council for Wales, sent his apologies. Patrick Carter would have to leave early.

## Minutes of the meeting held on 27 January 2003

- 6 The minutes of the meeting held on 27 January 2003 were confirmed as a true record, subject to the following clarifications:
- 6.1 members acknowledged that the accommodation for which funding had been agreed (paragraph 41, minutes of 27 January) at the last meeting was primarily for sailing but that other athletes might be able to benefit if vacancies exist;
- 6.2 since the previous meeting, Badminton Scotland had accepted, on appeal, the decision to award £200,000 (paragraph 45) though it was agreed that the minute should be amended to reflect the fact that the assessment had not been carried out at the time of the previous meeting and that Badminton Scotland were content that this should take place;
- 6.3 it was agreed that paragraph 50 should be amended to clarify that the support was from the London Marathon, not Nick Bitel personally.
- 7 Members requested that minutes should be non-attributed in future.

## Financial Management Report to January 2003

- 8 Neil Shearer introduced this item, drawing attention to a forecast underspend for the year 2002/03. Expenditure is in line with budget in most areas with underspends arising predominantly in budgets for Performance Services, UKSI and Modernisation. The project-based nature of the work in the latter two areas contributes to this where some projects come on stream later than originally planned. Attempts would be made to address the underspend by the year end though an underspend in the Modernisation budget for the year is expected.
- 9 Richard Callicott referred to how the continually lower levels of Lottery yield would soon impact on UK Sport's ability to continue meeting its World Class Performance Programme commitments (raised at the previous meeting - page 14, Minutes of the meeting of 27 January 2003). Officers advised members of a critical cashflow problem arising early in the new financial year with a forecast total deficit for the financial year 2003/04 of £6million and for the following year of £10million.
- 10 Members were reminded that the Government had made repeated pledges to guarantee the shortfall between Lottery yield and UK Sport's financial commitments. This included, most recently, proposing a reduction in Lottery funding for the devolved Sports Councils in favour of UK Sport's funding programme, discussed at the meeting of the Sport Cabinet in January 2003. UK Sport had expressed its concern that this suggestion had led to tension between the sports councils and members found considerable sympathy for the position the councils were now placed in. One suggestion had been to reimburse the devolved sports councils, at least in part, with Lottery funding through the New Opportunities Fund.
- 11 Since then, the Government had suggested that some of the shortfall could be covered by savings in UK Sport's existing budgets and had asked UK Sport to identify possible areas for saving. Members were advised that this could extend to

- re-allocating funds currently ring-fenced for the Modernisation Programme, which remained underspent pending a large scale roll out of Modernisation projects in 2003/04 following the completion of the 'Investing in Change' project. Any savings that could be made from the UKSI budget were, on their own, unlikely to be sufficient though members were advised of the merits of offering limited savings voluntarily.
- 12 Members considered the possibility of borrowing against funds intended for the Modernisation Programme. Officers advised that as payment lags behind Investment in Modernisation projects, limited S/T borrowing would not have a negative impact so long as it really was a borrowing and not a de-commitment. Members were advised that officers had planned to borrow from Modernisation to bring forward implementation of the Cunningham recommendations for uprating 'C' level athlete personal awards and support personal coaches from April 2003 (as opposed to April 2004 when Spending Review funding is available) to maximise performance impact. Members acknowledged this route as a possible part-solution but agreed that this programme remains important if governing bodies of sport are to be equipped to manage funds effectively in the future. To de-prioritise the Modernisation Programme would appear to run counter to the Government vision of the sports councils as "funding bodies" which would require strengthened governing bodies.
  - 13 Members discussed what other measures to take in the light of the shortfall including exploring possible savings further and drawing up a list of possible de-commitments. It was acknowledged that the UK Awards Panel were managing awards within a £98m four year budget i.e. less than the £100m Government commitment. (De-commitment had been initiated from time to time when it was clear that performances were not improving or need could not be justified. e.g. Paralympic Athletics reported later).
  - 14 Members were reminded of the repeated assurances made by Government to ensure funding for the 4-year cycle to Athens and acknowledged the likelihood of adverse publicity if a solution is not found before the conference with the BBC on 25 March. Members were anxious not to embarrass the Government but acknowledged the possibility of adverse publicity if funding commitments were not met.
  - 15 Members discussed how to approach the recommendations from the Awards Panel and discussed various options including agreeing the awards and delaying consideration of them. Members acknowledged both the damaging impact of any decision to delay payment on governing bodies' staffing and preparations for Athens but questioned the prudence of agreeing new financial commitments in the light of the impending cashflow crisis. Officers reminded members of the timeframe within which decisions would have to be made and that, given governing body staffing, three months' notice of any de-commitment should be given. Several of the awards to be considered included employment costs from 1<sup>st</sup> April 2003 and all would have a significant and negative performance impact if delayed.
  - 16 Concern was also expressed about funding levels beyond the date of the Government pledge. Members emphasised the need for Government to find an acceptable solution if an immediate funding crisis is to be averted and suggested that the Chairman of UK Sport and the chairs of the four devolved sports councils might seek an a discussion with the Secretary of State.
  - 17 Members proposed that Richard Callicott, as Accounting Officer, should seek immediate guidance from officials and report back to them before agreeing how progress. Funding recommendations could be considered and approved in principle subject to funding and members agreed that they were not minded to make new commitments unless it was clear that funding is available. On that basis, members agreed to postpone further debate until the Chief Executive reported back.

## Drug-Free Sport Progress Report

- 18 The chairman invited Michele Verroken to introduce her report.
- 19 Michele referred to the recent World Conference and agreement upon the World Anti-Doping Code which had been signed by the sports organisations present at the World Conference in Copenhagen. The new code upholds the principle of strict liability and automatic disqualification for offences. Governments signed a Declaration in support of the World Anti-Doping Agency and the Code, and accepted to implement the Code provisions by 2006, sport is obliged to implement the Code by the first day of the Athens Games 2004. Members received a paper outlining proposals for the implementation of the Code in the UK.
- 20 Members were advised that UK Sport was now engaged in discussions with the government and sport on the implications of the Code and the impact it will have both before the 2004 Olympic Games, including any resource implications. The intention is to ensure the Code standards are in place by 2004. This will entail revising UK Sport's policy and ensuring compliance by all governing bodies. Members were assured that UK Sport would be working closely with the British Olympic and the British Paralympic Associations on the standards and are planning a series of meetings to advise interested parties of the implications.
- 21 Members attention was then drawn to the "risk priorities" which guide the implementation of UK Sport's testing programme. Attention was also drawn to the inclusion of disability sports for the first time. Comments from members were sought and these included:
- 21.1 suggestion that skiing should be a medium priority;
  - 21.2 queries as to the inclusion of motorsports and where responsibility lies;
  - 21.3 the level afforded sailing given the medal-winning potential and the associated risks;
  - 21.4 confirmation that both horses and riders are tested in equestrian sports;
  - 21.5 an explanation as to why dragon-boat racing is included.
- 22 Members were assured of the priority being given to ensuring compliance of disability sports and reviewed the action plan to ensure work is progressed. Members agreed that disability sports should be part of the same timetable towards compliance with the Code and confirmed acceptance of the risk priorities which would be used as the basis for test distribution planning for 2003/2004.

## Education Strategy for Drug-Free Sport

- 23 The Chairman invited Allison Connell to report on the progress being made in developing an education strategy for drug-free sport.
- 24 Members were reminded that the strategic aims of the project had been agreed previously and that the education standards presented in the paper were for consideration and approval. The roles and responsibilities would be developed in association with the World Anti-Doping Code and disseminated through consultation with partners and governing bodies.
- 25 Members agreed the standards and queried the financial implications of the proposed education programmes. Officers agreed to bring forward a costed analysis of the

education programme in due course.

## **Presentation on Communications Strategy and the BBC-UK Sport Sports Summit**

- 26 The chairman invited Andrew Barnett to present members with an overview of communications strategy, operations and resources (presentation at Annexe 1). In the presentation, he emphasised the overall objectives, the processes deployed in meeting them, the audiences the communication team are focused on communicating with, an outline of the activity for 2003/04, the structure and responsibilities of the team and the budget for 2003/04.
- 27 In speaking to the budget, he emphasised the need to communicate clear messages in advance of the Athens Olympics 2004 and the need to encourage understanding of UK Sport's role throughout the UK. Members were assured that the budget compared favourably with other organisations for the scope and level of activity. Andrew Barnett drew attention to the two new functions that had been taken on and emphasised the increased activity that was being delivered with no increase in resources. Assurances were provided that communications budgets would be evaluated for cost effectiveness in keeping with other parts of the organisation.
- 28 This presentation was followed by another on the "sports summit" organised with the BBC which forms a key part of communications activity this year (presentation at Annexe 2).
- 29 Matthew Crawcour outlined the objectives and proposed content of the event responding to questions about the focus, in particular whether issues of health and social inclusion be featured. Members were assured that these issues had been considered carefully, that issues relating to participation would feature but that it had not been easy to decide the content for the first time.
- 30 A list of attendees was circulated and the need for the "audience" to reflect the breadth of British society was emphasised. The guest list would be further considered and reviewed following the event.
- 31 Members thanked Andrew Barnett and Matthew Crawcour for the presentations and congratulated them on the plans and activities.

## **UK Awards Panel: Report of the Meetings held on 20 January and 17 February 2003 (UKSC 71 2003)**

- 32 Following discussions with Harry Reeves at the DCMS, Richard Callicott was able to assure members that the Department was "adamant" that the funding commitment would be met. However, members felt it imprudent to make commitments from which UK Sport could not withdraw should funds not be forthcoming. Notwithstanding the commitment, and following guidance from the Chairman, members **agreed to consider the awards recommended by the UK Awards Panel, and where they accepted the recommendation, to grant the awards in principle, pending final confirmation of the availability of funding.**
- 33 The chairman invited Liz Nicholl, Director of Performance Services, to introduce the report and funding recommendations from the UK Awards Panel meetings of 20 January and 17 February 2003.

34. Zahara Hyde-Peters declared an interest in the awards for UK Athletics and Gavin Stewart's interest in the awards for the Amateur Rowing Association was also noted. Members were also asked to note that Rod Carr, Chief Executive of the Royal Yachting Association, had not been present at the meeting at which RYA Awards had been considered. Nick Bitel declared an interest when considering the award for the Sports Dispute Resolutions Panel.
35. Members queried the profile of World Class Performance Awards to governing bodies and noted that it was expected that expenditure would peak in the last two years of the Olympic cycle, which is a busy qualification period. It was noted that a breakdown of total awards for each governing body was to be found in the appendices and that no commitments were being entered into beyond 31 March 2005, allowing post-Games reviews to take place before consideration of funding for the next Olympiad.
36. In response to a query, members were provided with the reassurance that the Awards Panel examined the reports on the suitability of governing bodies for receipt of funding in considering awards and that a "watch list" was maintained to ensure effective monitoring and audit of governing bodies. Shortcomings and timescales within which they were to be addressed were included with the Partnership Action Plans.
37. Subject to the agreement that no new awards would be committed until the funding issues previously discussed had been resolved, **members endorsed in principle the following Lottery-funding recommendations of the Panel:**

PRIORITY 1

UK Athletics

- 37.1 **to grant an additional WCPP award to UK Athletics of £50,000 for the period 1 April 2003 to 31 March 2004 as a contribution to enhanced support for the strongest medal contenders and a WCPP special project award of £200,000 for the period 1 April 2003 to 31 March 2005 (£100,000 per annum);**

Royal Yachting Association

- 37.2 **to grant an additional WCPP award to the Royal Yachting Association of £150,000 for the period 1 April 2003 to 31 March 2004 to support the purchase of "state of the art" competition boats for the Olympics and a WCPP special project award to the Royal Yachting Association of £160,000 for the period 1 April 2003 to 31 March 2005 for the boat development programme (£80,000 per annum);**

Amateur Rowing Association

- 37.3 **to grant an additional WCPP award to the Amateur Rowing Association of up to £141,000 for the period 1 April 2003 to 31 March 2004 to fund the technical co-ordinator (£46,000) and high performance coaches in clubs (£95,000) and a further £141,000 for these posts in 04/05 and a WCPP special project award to the Amateur Rowing Association of up to £118,000 for the period 1 April 2003 to 31 March 2004 for various research projects, and up to £15,000 for the period 1 January 2003 to 30 June 2004 for the "Alexander Technique" project;**

British Cycling Federation

- 37.4 **to grant an additional WCPP award to the British Cycling Federation of up to £140,000 for the period 1 April 2003 to 31 March 2005 (up to £60,000 in 03/04 and £80,000 04/05);**

## PRIORITY 2

British Equestrian Federation

- 37.5 to grant an additional WCPP award to the British Equestrian Federation of £81,000 for additional training for the period 1 April 2003 to 31 March 2004 in support of the Eventing (£45,000) and Paralympic disciplines (£36,000).

British Canoe Union

- 37.6 to grant an additional WCPP award to the British Canoe Union of £50,000 for the period 1 April 2003 to 31 March 2005 (£25,000 per annum);

Modern Pentathlon Association of Great Britain

- 37.7 to make an offer of an additional WCPP award to the Modern Pentathlon Association of Great Britain of £68,080 for the period 1 April 2003 to 31 March 2005;

Great Britain Target Shooting Federation

- 37.8 to grant an additional WCPP award to the Great Britain Target Shooting Federation of £100,000 for the period 1 April 2003 to 31 March 2005 (£50,000 per annum);

British Badminton Olympic Committee

- 37.9 to grant an additional WCPP award to the British Badminton Olympic Committee of up to £32,200 for the period 1 April 2003 to 31 March 2005 (£16,600 for 03/04 and up to £15,600 for 04/05);

## PRIORITY 3

British Swimming - Diving

- 37.10 to grant an additional WCPP award to the Amateur Swimming Federation of Great Britain for Diving of £17,500 for the period 1 April 2003 to 31 March 2005 ( £2,500 for 03/04 and £15,000 for 04/05);

British Triathlon Association

- 37.11 to grant an additional WCPP award to the British Triathlon Association of £99,292 for the period 1 April 2003 to 31 March 2005 (£57,292 for 03/04 and £42,000 for 04/05);

## PRIORITY 4

Sport Taekwondo UK Ltd

- 37.12 to grant an additional WCPP award to Sport Taekwondo UK Ltd of up to £60,000 for the period 1 April 2003 to 31 March 2005 (£30,000 per annum);

## PARALYMPIC PRIORITY 1

British Paralympic Association

- 37.13 to grant an additional award of up to £200,000 in 2004/05 to the British Paralympic Association to secure the delivery of the performance elements of the Games preparation plan (for example, the holding camps) subject to conditions set out;

## PRIORITY 2

Great Britain Disabled Powerlifting.

- 37.14 **to grant a WCPP award to the British Weightlifting Association of £96,317 for the period 1 April 2003 to 31 March 2005, being £55,031 for 03/04 and £41,286 for 04/05;**

## PRIORITY 3

British Table Tennis Association for People with Disabilities

- 37.15 **to grant an additional WCPP award to the British Table Tennis Association for People with Disabilities of £3,000 for the period 1 April 2003 to 31 March 2004**
- 37.16 **to grant a WCPP award to the British Table Tennis Association for People with Disabilities of £80,314 for the period 1 April 2003 to 31 March 2005, being £54,262 for 03/04 and £26,052 for 04/05.**

GB Boccia

- 37.17 **to grant a WCPP award to GB Boccia of £108,000 for the period 1 April 2003 to 31 March 2005 (£54,000 per annum)**

## PRIORITY 4

Great Britain Wheelchair Basketball Association

- 37.18 **to grant a WCPP award to the Great Britain Wheelchair Basketball Association of £400,000 for the period 1 April 2003 to 31 March 2005 (£200,000 per annum).**

British Disabled Fencing Association

- 37.19 **to grant a WCPP award to the British Disabled Fencing Association of £15,000 for the period 1 April 2003 to 30 September 2003 with a review to take place after the European Championships in July 2003.**

38. Members noted that the awards for paralympic sports were all within planning figures.

39. In addition to the awards under the World Class Performance Plan, members endorsed the following UK Awards Panel recommendations for Exchequer awards (all of which, apart from for the Sports Dispute Resolution Panel and the Amateur Rowing Association, were set at standstill):

## PRIORITY 1

UK Athletics

- 39.1 **to make an Exchequer grant to UK Athletics of £450,000 per annum for the periods 1 April 2003 to 31 March 2004 and 1 April 2004 to 31 March 2005 (it was noted that the award would be re-considered should UK Athletics turn in a surplus for the period in question);**

British Cycling Federation

- 39.2 **to make an Exchequer grant to the British Cycling Federation of £400,000 per annum for the periods 1 April 2003 to 31 March 2004 and 1 April 2004 to 31 March 2005;**



Royal Yachting Association

- 39.3 to make an Exchequer grant to the Royal Yachting Association of £361,000 per annum for the periods 1 April 2003 to 31 March 2004 and 1 April 2004 to 31 March 2005;

Amateur Rowing Association

- 39.4 to make an Exchequer grant to the Amateur Rowing Association of £72,800 per annum for the periods 1 April 2003 to 31 March 2004 (it was noted that this was a downward adjustment to take account of the increase previously agreed in WCPP funding) and 1 April 2004 to 31 March 2005;

## PRIORITY 2

British Swimming

- 39.5 to make an Exchequer grant to the Amateur Swimming Federation of Great Britain of £170,000 per annum for the periods 1 April 2003 to 31 March 2004 and 1 April 2004 to 31 March 2005;

British Equestrian Federation

- 39.6 to make an Exchequer grant to the British Equestrian Federation of £187,000 per annum for the periods 1 April 2003 to 31 March 2004, and 1 April 2004 to 31 March 2005;

British Canoe Union

- 39.7 to agree an offer of an Exchequer grant to the British Canoe Union of £225,000 per annum for the periods 1 April 2003 to 31 March 2004 and 1 April 2004 to 31 March 2005;

British Judo Association

- 39.8 to make an Exchequer grant to the British Judo Association of £210,000 per annum for the periods 1 April 2003 to 31 March 2004 and 1 April 2004 to 31 March 2005;

Modern Pentathlon Association of Great Britain

- 39.9 to make an Exchequer grant to the Modern Pentathlon Association of Great Britain of £100,000 per annum for the periods 1 April 2003 to 31 March 2004 and 1 April 2004 to 31 March 2005;

Great Britain Target Shooting Federation

- 39.10 to make an Exchequer grant to the Great Britain Target Shooting Federation of £180,000 per annum for the period 1 April 2003 to 31 March 2004 and 1 April 2004 to 31 March 2005;

## PRIORITY 3

British Triathlon Association

- 39.11 to make an Exchequer grant to the British Triathlon Association of £113,200 per annum for the periods 1 April 2003 to 31 March 2004 and 1 April 2004 to 31 March 2005;

British Gymnastics Association

- 39.12 to make an Exchequer grant to the British Gymnastics of £362,500 for the period 1 April 2003 to 31 March 2004, with a planning figure of £362,500 for the period 1 April 2004 to 31 March 2005;

## EXCHEQUER - PARALYMPIC SPORT

British Paralympic Association

- 39.13 to make an Exchequer grant to the British Paralympic Association of £120,000 for the period 1 April 2003 to 31 March 2004, with a planning figure of £120,000 for the period 1 April 2004 to 31 March 2005;

Great Britain Wheelchair Basketball Association

- 39.14 to make an Exchequer grant to the Great Britain Wheelchair Basketball Association of £40,000 for the period 1 April 2003 to 31 March 2004, with a planning figure of £40,000 for the period 1 April 2004 to 31 March 2005;

United Kingdom Sports Association for People with Learning Disabilities

- 39.15 to make an Exchequer grant to the United Kingdom Sports Association for People with Learning Disabilities of £50,000 for the period 1 April 2003 to 31 March 2004;

Sportscoach UK

- 39.16 to make an Exchequer grant to Sportscoach UK of £175,000 for the period 1 April to 30 June 2003 as an interim award pending further work to assess and refine Sportscoach UK's new business plan;

National Sports Medicine Institute

- 39.17 to make an Exchequer grant to the National Sports Medicine Institute of £255,225 for the period 1 April 2003 to 31 March 2004;

Olympic Sports Development Fund

- 39.18 to make an Exchequer grant to the British Olympic Association of £50,000 for the period 1 April 2003 to 31 March 2004 in support of the Olympic Sports Development Fund;

Sports Dispute Resolution Panel

- 39.19 to make an Exchequer grant to the Sports Dispute Resolution Panel of £150,000 for the period 1 April 2003 to 31 March 2004, with a planning figure of £150,000 for the period 1 April 2004 to 31 March 2005 (it was noted that the SDRP had proved an effective organisation and its role was increasing);

Athletes Commission

- 39.20 to make an Exchequer grant to the Athletes Commission of £50,000 for the period 1 April 2003 to 31 March 2004, with a planning figure of £50,000 for the period 1 April 2004 to 31 March 2005;

Deaf Sport

- 39.21 to make an Exchequer grant to Deaf Sport to be paid through the English

**Federation of Disability Sport (EFDS) of £42,000 for the period 1 April 2003 to 31 March 2004, with a planning figure of £42,000 for 1 April 2004 to 31 March 2005.**

United Kingdom Sports Association for People with Learning Disabilities – Swimmers with Learning Disabilities

- 39.22 **to endorse an exchequer award, made under chairman's action, to be directed through the United Kingdom Sports Association for People with Learning Disabilities of up to £15,000 from the 2002/03 Exchequer budget in support of learning disability swimmers attending the 2003 World Championships.**
40. Members noted the remaining items that the UK Awards Panel had considered at its meetings including the monitoring of performance progress of all Olympic and Paralympic funded sports and in particular the impact this would have on grant recommendations in Equestrian (showjumping and dressage), Men's Judo, Men's Archery, Men's Modern Pentathlon and Paralympic Cycling.
41. Members received details of the confirmed WCPP budgets for years 3 and 4 of the Olympic, and where relevant the Paralympic, cycles. These were noted including the proposed de-commitment of £300,000 from the award for Disability Athletics.
42. Members further noted awards under the Modernisation (to be known as the "Investing in Change") Programme to which the UK Awards Panel had agreed:

British Swimming

- 42.1 a 75% contribution towards phase 1 of British Swimming's modernisation project (the total bid was for £584,200 over 4 phases to provide the capacity, in terms of hardware and software for the whole programme, and the training of staff to use the new system – the total cost would be £94,300 in 2003 and £5,000 in 2004);

Welsh Sports Association

- 42.2 an agreement in principle to support a bid of up to £100,000 to pay for a full time human resources consultant to advise Welsh governing bodies on all aspects of human resources policy and practice.
43. Members noted that there would be a presentation on the "Investing in Change" project at the next Council meeting.

**Presentation on the future of UKSI**

44. Members received a presentation on the future of the UKSI from Liz Nicholl, Director of Performance Services (details follow).
45. Members' attention was drawn to the need to review the UKSI central services team. Much detail had already been gathered from a review of programmes conducted in the summer of 2002 but this was extended to include a staffing review following the departure of Roger Moreland and Deidre Anderson. The Strategy Unit report had also recommended a review. The UKSI had developed effectively over its two years but there was still some confusion about the relative roles and responsibilities of the home country institutes and the central services team. The high potential for lack of cohesion between the various bodies investing in the delivery of support to UK level athletes had been identified which, it is hoped, can be addressed.

46. Members were advised that the main purpose of the review is to align the investment decisions in World Class Performance Programmes with the value-added services provided by the UKSI central services team, as well as to identify a simplified structure with clearer roles and responsibilities of partners. A possible new structure was outlined which would include some reforms to UK Sport's own internal decision-making processes.
47. Members welcomed the clarity of the proposals and agreed that the review should be progressed by officers.

### **London Olympic Bid**

48. Members received the report on the possible bid for the 2012 Olympic Games. John Scott, Director of International Relations and Major Events, reported on the favourable prospect of the Government supporting the bid though the decision was now not likely until April. Members noted that, in the meantime, preparations for a bid were being progressed including the purchase of land by the London Development Agency.
49. Members queried the use of Lottery funding for the possible staging of the Games, the amount that might be raised through a dedicated Lottery game and what if any impact this might have on remaining Lottery yield.
50. Members queried the status of the relationship with the British Olympic Association. Members were assured that the chairman would consider the possibility of observer status being granted to a representative of the BOA when the Government had announced its decision on whether to support an Olympic bid.

### **Report of Major Events Steering Group (on 5 February 2003)**

51. Attention was drawn to the decision, taken under chairman's action, to recommend an award of £90,000 towards the staging of the Taekwondo European Olympic Qualifying Event in 2004. However, since the award had been granted, the bid to host the event had been lost and the funds for staging the event would obviously not now be required.
52. Members endorsed the following recommendations of the MESG on awards to be made from the World Class Events Programme:

#### 2005 European Orienteering Championships and World Cup

- 51.1 **a grant contribution of up to £90,000 towards the staging of the European Orienteering Championships and World Cup 2005;**

#### 2007 Solheim Cup

- 51.2 **a grant contribution of up to £650,000 towards the staging of the Solheim Cup 2007, subject to conditions;**

#### 2003 Triathlon World Cup

- 51.3 **a grant contribution of up to £40,000 towards the staging of the Triathlon World Cup 2003, subject to written confirmation from Salford City Council as to their continuing support for this event in the future.**

52. Members noted the worrying development of International Federations seeking Members noted the worrying development of International Federations seeking increased rights fees as part of the bidding process for events. Officers agreed to monitor the impact of this development.

### **Any Other Business**

53. There being no other business, the meeting closed at 2.45pm.

### **Date of Next Meeting**

54. Monday 12 May 2003 in 40 Bernard Street, London at 10.30am.