

TdFHUB2014LTD

TDFHUB2014 LTD

**Company Registration Number:
08601336 (England and Wales)**

**Report of the Directors and
Financial Statements**

Period of Accounts

Start date: 8th July 2013

End date: 30th September 2014

Contents of the Financial Statements
For the period ended 30th September 2014

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Company Information

For the Period Ended 30th September 2014

Board of Directors	Sir Rodney Walker Gary Verity Keith Wakefield Sarah Brown (resigned 5/5/14) Antoinette Jackson (appointed 5/5/14) Jonny Clay Dennis Hone Philip Kimberley Ann Naylor Ben Plowden Amy Rice-Thomson Nicky Roche John Weighell
Audit Committee	Dennis Hone Phillip Kimberley Amy Rice-Thompson
Registered Number	08601336
Registered Office	Leeds Town Hall The Headrow Leeds West Yorkshire LS1 3AD
Independent Auditors	KPMG LLP Public Sector North 1 The Embankment Neville Street LS1 4DW
Bankers	Via Leeds City Council National Westminster Bank plc Park Row Leeds LS1 5HD
Solicitors	DAC Beachcroft LLP Park Square East Leeds LS1 2LW

TDFHUB2014 LTD
Company Registration Number 08601336 (England and Wales)
Directors' Report
For the Period Ended 30th September 2014

The directors present their report with the financial statements of the company for the period ended 30th September 2014.

The Event

The company was incorporated on 8th July 2013 as a wholly owned subsidiary of UK Sport, for the purpose of co-ordinating the planning, organisation, financing and staging of stages 1 to 3 of the 2014 Tour de France.

The company role included support and assistance to local bodies in meeting their delivery obligations for the Event through grant funding where appropriate and the provision of technical support.

The focus for the company was the delivery of stages 1 to 3 of the event which was a phenomenal success. Over 3.5 million people experienced the event first-hand, the atmosphere they generated by the roadside and in spectator hubs and fan zones was astonishing, making a truly memorable three days.

Delivering this event was a unique challenge for the company and it is only by working with our partners; Local Authorities, Welcome to Yorkshire, UK Sport, Transport for London, the Police, British Cycling, DCMS, Asda Group, transport providers and many other partners, that such great success was achieved.

The ASO Director said this was the 'Grandest Grand Départ in the history of the event'. There can be no finer compliment to everyone who was part of a truly magnificent occasion.

Having delivered the event the company will be wound up and these financial accounts are presented on that basis.

Business Review

The team assembled by the company to coordinate the event was a mix of people directly employed by the company and staff seconded in from partners (largely Leeds City Council). The company's budget was £10m secured via a grant from the Department for Culture Media and Sport (DCMS) which was administered through UK Sport. Some costs of staging the event were incurred directly by the company but the majority of funding was used to grant aid Local Authorities and Transport for London as delivery partners.

Leeds City Council procured a number of services on behalf of all stage 1 and 2 local authorities to ensure capacity within the region for the staging of the event. These services included stewards, barriers, traffic management, medical services, toilets and radio communications.

The £10m budget included a £2m contingency. Allocation of £1.975m of contingency funding was allocated (in line with the thresholds determined within the UK Sport funding agreement) to support the Event.

The TDFHUB Board agreed that the remaining £25k should be allocated as grant to Leeds City Council to enable local authorities, should they wish, to support local voluntary organisations directly involved in the delivery of the event.

The company also had a liaison role with Welcome to Yorkshire and Transport for London who were the main contacts with the ASO regarding all contractual matters relating to the staging of the Event, and also with other appropriate local and national organisations and other parties required for delivery of the Event.

Governance

The company is governed by a board of directors (TDFHUB2014 LTD Board) and the Board met 13 times during the period to provide strategic direction to the organisation.

The Board was supported by an Audit Committee with responsibilities for issues of risk, control and governance. The Audit Committee advises the Board on:

- The accounting policies, the Annual Report and Accounts;
- The results of external and internal audit;
- The adequacy of management responses to issues identified by external audit;
- Assurance relating to the Corporate Governance requirements of the organisation.

In addition, a Contingency Committee was established to support the Board in considering requests for release of the contingency sum held within the budget. The Contingency Committee met 5 times during the period.

Disabled Persons

TDFHUB2014 LTD employed disabled people on merit and every effort is made to ensure that all applicants are given full and fair consideration at all times. All reasonable adjustments are made to meet the needs of disabled employees and an occupational health service was provided to assess to needs of employees, where required, during the course of their employment. TDFHUB2014 LTD has provided relevant training to all its employees, both able bodied and disabled.

Results

The final cost of planning and co-ordinating stages 1 to 3 of the 2014 Tour de France was £10m. Grant support of £10m from The United Kingdom Sports Council was drawn down.

The company provided support and assistance to local authorities in meeting their delivery obligations. Leeds City Council acted as lead authority for all the local authorities outside London and therefore grants made have been made to Leeds City Council who will determine final allocation of grants across all authorities.

The company has no outstanding assets or liabilities.

Directors and Directors' Remuneration

The directors who served the company during the year and their remuneration are detailed below:

Name	Position	Salary(£)
Sir Rodney Walker	Chairman	35,769
Gary Verity	Vice Chairman	
Keith Wakefield	Vice Chairman	
Sarah Brown	Director	Resigned 5 th May 2014
Antoinette Jackson	Director	Appointed 5 th May 2014
Jonny Clay	Director	
Dennis Hone	Director	
Philip Kimberley	Director	
Ann Naylor	Director	
Ben Plowden	Director	
Amy Rice-Thomson	Director	
Nicky Roche	Director and Chief Executive	139,540
John Weighell	Director	

In addition to the salary shown above, pension contributions of £23,730 were made for the company Chief Executive who also received a bonus payment of £20,000 and accommodation and travel reimbursements of £5,516.

All directors are entitled to reimbursement of travel expenses for attending meetings and events.

The directors have indemnity insurance.

Directors' Responsibilities Statement

The directors are responsible for preparing the Annual report and financial statements in accordance with the applicable law and regulations. As the company was set up to co-ordinate the delivery of one specific event, these financial accounts will be the first and only financial statements of the company. The directors will seek to wind up the company as soon as practicable, following the guidelines of Companies House.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the company and of the surplus or deficit of the company for that period.

In preparing these financial statements the directors are required to:

- Select suitable accounting policies and apply them consistently;
- Make judgements and accounting estimates that are reasonable and prudent;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The company was established to co-ordinate one event and has now ceased trading and will be wound up as soon as practicable. These financial statements have therefore been prepared on the break-up basis. As the company has no assets this has no impact on the value of the company or on the financial disclosures made.

The directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial positions of the company to enable them to ensure that the statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the directors are aware:

- There is no relevant audit information of which the company's auditor is unaware; and
- The directors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

TDFHUB2014 LTD
Company No. 08601336
Registered Office:

**Leeds Town Hall
The Headrow
Leeds
West Yorkshire**

LS1 3AD

Signed on behalf of Directors



Sir Rodney Walker, Chairman.

Approved by Directors on 26th November 2014

TDFHUB2014 LTD is a wholly owned subsidiary of the United Kingdom Sports Council:

UK Sport
21 Bloomsbury Street
London
WC1B 3HF



INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF TDFHUB2014 LTD

We have audited the financial statements of TDFHUB2014 LTD for the period ended 30 September set out on pages 11 to 13. The financial reporting framework that has been applied in their preparation is applicable law and UK Accounting Standards (UK Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditor

As explained more fully in the Directors' Responsibilities Statement set out on page 7, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit, and express an opinion on, the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's website at www.frc.org.uk/auditscopeukprivate.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 30 September 2014 and of its loss for the period then ended;
- have been properly prepared in accordance with UK Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Emphasis of matter

In forming our opinion on the financial statements, which is not modified, we have considered the adequacy disclosure made in note 1 to the financial statements, which



explains the financial statements have not been prepared on the going concern basis for the reason set out in that note.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the period for which the financial statements are prepared is consistent with the financial statements have not been prepared on a going concern basis for the reason set out in that note.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

A handwritten signature in black ink, appearing to read 'Trevor Rees', written in a cursive style.

Trevor Rees

For, and behalf of, KPMG LLP

Chartered Accountants

St James Square

Manchester

M2 6DS

4 December 2014

Profit and Loss Account
Year Ended 30th September 2014

	Notes	2014 £	2014 £
Operating Income	2		10,000,000
Staff Costs - Direct Wages and Salaries	4	634,108	
Social Security Costs	4	65,274	
Other Pension Costs	4	5,761	
Staff Costs – Directors Wages and Salaries	5	201,873	
Social Security Costs	5	24,496	
Other Pension Costs	5	23,730	
		1,150,803	
Staff Costs – Seconded and Agency			
Other Operating Charges			
Business Costs	2	288,638	
Central Operations	2	680,412	
Volunteer Programme	2	326,558	
Transportation	2	870,921	
Command, Control & Communication (incl. command room set up, testing exercises & event day expenses)	2	290,222	
Public Communications (incl. media and spectator)	2	527,679	
Grant support for Stage 3	2	2,023,000	
Grant to Stage 1 and 2 local authorities towards the cost of event services	2	2,886,525	
			10,000,000
Profit on ordinary activities before taxation			0
Tax on Profit on ordinary activities			0
Profit for the financial year			0

These financial statements relate to the first and only year of operation of the company and therefore there are no prior year figures. The operational areas shown are explained further in note 2 and a subjective analysis of operating charges is shown in note 10.

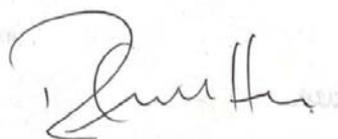
Balance Sheet
30th September 2014

	Notes	2014 £
Fixed Assets	3	0
Current Assets		0
Creditors		0
Net Current Assets		0
Total assets less current liabilities		0
Deferred Income		0
Net liabilities excluding pension liability		0
Pension Scheme		0
Net liabilities including pension liability		0
Reserves		0

No statement on gains and losses has been provided as the company does not own any assets and has no deferred liabilities.

These financial statements were approved by the directors and authorised for issue on 26th November 2014 and are signed on their behalf by the Chairman, Sir Rodney Walker.

Signed on behalf of Directors



Sir Rodney Walker, Chairman.

Cash Flow Statement
Year Ended 30th September 2014

	Notes	2014 £
Cash inflows		10,000,000
Cash outflows		10,000,000
Net cash inflow from operating activities		0
Returns on investments and servicing of finance		0
Taxation		0
Capital expenditure and financial investment		0
Cash inflow before financing		0
Financing		0
Increase in cash		0

Notes to the Financial Statements

Year Ended 30th September 2014

1. Accounting Policies

Basis of Accounting

The financial statements of TDFHUB2014 LTD are prepared in accordance with UK GAAP, Companies Act 2006 and the Financial Reporting Standard for Smaller Entities 2008. They are prepared on the basis that the company will be wound up as soon as it is practicable to do so, following the requirements of the Companies Act 2006 and guidance from Companies House.

Accruals

The financial statements of TDFHUB2014 LTD, with the exception of cash flow information, are prepared on the accruals basis of accounting. This means that expenditure and income are recognised in the accounts in the period in which they are incurred or earned, not as money is paid or received.

Grant Income

All income shown in the profit and loss account represents amounts received from DCMS (via UK Sport) and utilised in the financial year. Government grants are recognised as income when there is reasonable assurance that any conditions attached to the grant will be met.

Pension Costs

The company has made payments into two pension schemes during the year and has no on-going liabilities for contributions and/or benefits arising from those schemes. Details are included in note 6.

Taxation

The company has not made a surplus in year and therefore no corporation tax is due. As the company does not make any taxable supplies it is not VAT registered.

Debtors and Creditors

At the financial year end the company has no debtors or creditors.

2. Income and Expenditure

The operations of the company were funded entirely by grant income from DCMS, via UK Sport, to the value of £10m. A subjective analysis of operating expenditure is shown at note 10.

Included within Operating Charges Business Costs is the Audit fee which is £8,000 plus VAT.

Notes to the Financial Statements

Year Ended 30th September 2014

In addition to the income and expenditure reported in the financial statements, Asda Group supported the Volunteer Programme and provided “in kind” supplies and services including recruitment of Volunteers, on-line training programme, clothing and uniforms and other essential equipment.

The analysis of expenditure in the income and expenditure account is by operational area, described in more detail below:

Business Costs	Legal, insurance, audit, office costs and business travel
Central Operations	Costs of providing spectator hubs, other spectator infrastructure, vehicle accreditation, etc.
Volunteer Programme	Training, logistics, volunteer communications, etc.
Transportation	Street furniture removal, travel and crowd management planning
Command, Control & Communication	Command room set up, testing exercises, incident logging system.
Public Communications	Media and spectator communications, consumer advertising, Economic and social impact evaluation
Grant support for Stage 3	Grant to support Cambridge to Greater London Authority Boundary section of stage 3
Grant to Stage 1 and 2 Local Authorities	Grant towards cost of traffic management , stewards, barriers, medical services, radio communications and other event services

3. Assets

The company has no fixed assets. Office accommodation was provided by Leeds City Council who also provided the office and business equipment required.

4. Particulars of Employees

Some personnel working within the company were employed directly by the company and others were provided through Partner organisations and agencies and charged for through invoices as supplies and services. A breakdown of directly employed staff is shown below:

	Staffing Costs	
	No.	£
Management	3	153,970
Operations	30	551,173
Total		705,143

Notes to the Financial Statements

Year Ended 30th September 2014

Note: the number of operations staff directly employed ranged from 1 to a maximum of 30, immediately prior to the event.

The aggregate payroll costs of the above were:

	Total
	£
Wages and salaries	634,108
National Insurance costs	65,274
Pension Costs	5,761
Total	705,143

5. Directors' Emoluments

The directors' emoluments including pension contributions, in respect of qualifying services were:

	2014
	£
Emoluments receivable	201,873
Value of company pension contributions	23,730
Total	225,603

Note: excludes national insurance costs of £24,496 included within the Staff Costs – Directors expenditure shown on page 9.

6. Pensions

Pension contributions to the National Employment Savings Trust (NEST) were made on behalf of 4 employees at a rate of 5%.

Contributions were made into a private pension scheme for one director at a rate of 14% of salary.

With both these schemes, the company bears no further responsibility for future contributions to or benefits arising under the schemes.

Notes to the Financial Statements

Year Ended 30th September 2014

7. Related Party Transactions

The controlling party of TDFHUB2014 LTD is UK Sport. During the year a grant of £10m was received from UK Sport.

A register of interests is maintained for directors of TDFHUB2014 LTD. The following transactions during the year were with related parties:

Related Party Name	Related Party Organisation	Transactions	Amount £	
Keith Wakefield	Leeds City Council	Grant payments to Leeds City Council	4,450,732	Payment
Keith Wakefield	Leeds City Council	Payments made for services provided to the company	608,576	Payment
Gary Verity	Welcome to Yorkshire	Payments made for services provided to the company including seconded staff and public communications	533,586	Payment
Ben Plowden	Transport for London	Grant payment to Transport for London	1,740,000	Payment
Philip Kimberley	UK Sport	Grant income received	10,000,000	Receipt
John Weighell	North Yorkshire County Council	Grant payments to the Local Authority made via Leeds City Council	52,940	Payment
Ann Naylor	Essex County Council	Grant payments to the Local Authority made via Leeds City Council	96,445	Payment
Antoinette Jackson	Cambridge City Council	Grant payments to the Local Authority made via Leeds City Council	47,869	Payment
Dennis Hone	London Legacy Development Corporation	Payments made for services in relation to the Orientation event for the Volunteer programme	8,829	Payment
Sir Rodney Walker	The Rugby Football League Ltd	Payments made for staff seconded to TDFHUB2014 LTD to support delivery of the event	15,550	Payment

Notes to the Financial Statements

Year Ended 30th September 2014

The company occupied Leeds City Council premises and used Leeds City Council office and business equipment for which no payment was made. The company does not have its own bank account and the cash flow of the company was operated through Leeds City Council's banking arrangements.

8. Company Limited by Guarantee

The member has guaranteed the sum of £1 on winding up for payment of debts and liabilities.

9. Post balance Sheet Events

There were no post balance sheet events up to the date the report and accounts were authorised for issue. The authorised for issue date is the date of certification by the External Auditor.

10. Detailed Breakdown of Operating and Administrative Charges

	£	£
Personnel Costs		
Wages and salaries	831,927	
Staff Social Security costs	88,307	
Staff pension contributions	29,491	
		949,725
General Expenses		
Catering and hospitality	6,975	
Contracted service providers	450,631	
General office expenses	9,690	
Grants towards delivery of event	6,311,637	
Insurance	45,661	
Legal and professional	91,126	
Marketing and publicity	367,048	
Operational equipment	53,138	
Payroll Administration costs	2,055	

Recruitment costs	8,388	
Seconded and agency staff	1,058,309	
Stationery, printing and postage	11,101	
Technical consultancy	438,642	
Telephones and communications	17,900	
Travel and subsistence	128,201	
Venue hire	49,773	
		9,050,275
Total expenditure		10,000,000

Note: Included in the 'Grants towards delivery of the event' heading of the above detailed breakdown is a grant of £7,000 that was made to Leeds City Council during September 2014 to deal with the residual costs of the company which fall after the financial year end and after the company ceases trading. These residual costs include some final staffing costs and reimbursement of Directors expenses.