



## Minutes of the UK Sport Board Meeting held on 22nd September 2010 at Loughborough

### Present

**Chair** Sue Campbell

**Members:** Laura McAllister  
Philip Kimberley  
Jonathan Vickers  
Richard Lewis  
Dominic Walsh  
Chris Holmes (by  
Phone)

### UK Sport Staff

Liz Nicholl	Chief Executive
Tim Hollingsworth	Chief Operating Officer
David Cole	Business Support Director
Chris Walker	Finance Director
Peter Keen	Performance Director
Debbie Lye	International Director

### In attendance

Simon Morton	Head of Major Events
Graham Taylor (part)	Head of Coaching

### Board Secretary

Jackie Freeman	UK Sport
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### Introduction and Apologies for Absence

### Action

The Chair welcomed everybody to the meeting. Chair offered congratulations to Liz Nicholl on her appointment as CEO of UK Sport and also to Tim Hollingsworth who would become the Chief Operating Officer. Chair also thanked the Directors of UK Sport for their support during the challenges of the past few months and for taking on the extra responsibilities whilst a new CEO was being appointed. In her new role, Liz will be facing outwards and leading on the merger and relationships with Home Country colleagues, BOA and BPA. Tim, as Chief Operating Officer, will be facing 'inwards' and leading on internal responsibility.

Apologies for absence were received from Rod Carr and Louise Martin. Chris Holmes joined the meeting by phone.

## Declaration of Interest

Members were reminded of the need to declare their interest in any items requiring a decision and to remove themselves from such decision making.

PKi declared a possible interest on paper UKS 37 of the agenda.

## Approval of Minutes

Members agreed and the Chair signed off the minutes of 30<sup>th</sup> June 2010.

<p><b>Matters Arising</b></p> <p>Following the last Board meeting, Louise Martin had kindly volunteered to become a member of the Major Events Panel.</p> <p><b>Executive Team Report</b></p> <p>LN introduced the Executive Team report which had been circulated prior to the meeting. She highlighted the following:</p> <ul style="list-style-type: none"><li>• At each of the NGB 'roadshow' meetings, sports were being given a summary of the total financial package, including the additional support, they receive. Board members were handed sample copies and it was agreed that a list for all sports would be compiled and presented at the December Board meeting.</li><li>• Home Countries expressed a keen interest to be kept abreast of on-going discussions around the possible merger and the outcome of CSR. All key messages would be conveyed through the Chief Officers meetings.</li></ul> <p><b>UKS 26 Finance</b></p> <p>CW presented paper UKS 26 for discussion. He informed members that the full year forecast outturn as at 31 August 2010 shows a deficit of £0.08m on Exchequer funds and £9.56m on the Lottery fund, compared to a budget of breakeven and £8.83m deficit respectively. Overall, the financial plan remains on track, pending outcome of the spending review, although significant risks remain including the outcome of the triennial pension scheme valuation and the increase in VAT from January 2011. It is hoped that the pension valuation will be known by the next Board meeting.</p> <p>The volume of requests for information from government is putting pressure on the finance department but CW is looking at finding a pragmatic approach to dealing with the demands.</p> <p>With regard to the CSR, it is intended that CW will come to Board in December to address in full the outcome of the CSR review although there would be a high level response immediately following the announcement.</p> <p><b>UKS 27 Major Events Recommendations</b></p> <p><b>Board agreed to endorse the following recommendations:</b></p> <p>1.1 <u>World Championship Series Triathlon 2011 (London)</u></p> <p><u>Members agreed</u> to recommend that UK Sport provide a grant of up to £300,000 towards the staging of the World Championship Series Triathlon 2011. The standard conditions of the award and the specific terms and conditions as recommended in Paper 02 should be met.</p> <p>1.2 <u>Canoe Slalom World Cup 2012 (Cardiff)</u></p> <p><u>Members agreed</u> to recommend that UK Sport provide a grant of up to £150,000 towards the staging of the Canoe Slalom World Cup 2012, of</p>	<p><b>UKS</b></p>
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which £44,000 is to be ring fenced as the event contingency only to be released upon approval by a UK Sport Officer. In addition, the following conditions would be added to those listed in Paper 03.

- UK Sport to be consulted in the appointment of key event personnel and their reporting structure.
- An independent Chair of the Stakeholder Group to be sought.

### 1.3 IPC European Swimming Championships 2015 (Glasgow)

Members agreed to recommend that UK Sport provide a grant of up to £300,000 towards the staging of the IPC Swimming European Championships 2015, of which £125,000 is to be ring fenced as the event contingency only to be released upon approval by a UK Sport Officer. The standard conditions of award and the specific terms and conditions as recommended in Paper 4 should be met.

### 1.4 World Artistic Gymnastics Championships 2015 (Glasgow)

Members agreed to recommend that UK Sport provide a grant of up to £750,000 towards the staging of the World Artistic Gymnastics Championships 2015, of which £57,000 is to be ring fenced as UK Sport's pro-rata element of the event contingency and only to be released upon approval by a UK Sport Officer. The standard conditions of award and the specific terms and conditions as recommended in Paper 05 should be met along with the following additional condition which should be added:

- BG to provide detailed written confirmation of a budget relieving VIK contribution to the event to a minimum level of £50,000.

2. Members are asked to note the following awards made by the Chief Accounting Officer under the authority delegated by Board:

*2.1 UK Sport provide a grant of up to £125,000 towards the staging of the Taekwondo British Open 2010, in Manchester*

*2.2 UK Sport provide a grant of up to £150,000 towards the staging of the ITTF Pro Tour English Open Table Tennis Championships 2011, in Sheffield*

*2.3 UK Sport provide a grant of up to £157,000 towards the staging of the UCI Track Cycling World Cup 2011, in Manchester*

## **UKS 28 UK Sport's Commercial Licensing and Brand Extension Programme**

T H apologised that Tom Halsey who had prepared the paper was unable to attend the meeting. UK Sport's commercial strategy for post 2012 is currently being developed and will be presented and discussed at the January 2011 Board meeting. However, a number of current commercial projects require immediate Board consideration and approval and after discussion, **Board agreed:**

**1. The appointment of Copyright Promotions Licensing Group Ltd as UK Sport's exclusive licensing agency to help it create, develop and execute the licensing strategy. In the short term they will also be tasked in delivering the commercialisation of UK Sport's track cycling IP project.**

**2. The conclusion of three live performance/licensing agreements -**

**Argento Diagnostics, Sky Medical Technology and Maxinutrition – to allow for the R&I work to continue in support of athletes prior to 2012.**

#### **UKS 29 UK Sport Performance Investment Guide**

PK introduced paper UKS 29 to Members who had also been given copy of the Performance Investment Guide. The guide outlines UK Sport's current approach to making World Class Performance investment decisions whether for part or all of a Games cycle or annual 'in-cycle' adjustment. Indeed, Board had asked that the approach be set out in a way that clearly communicated to sports the philosophy, principles, prioritisation, review process and role of Mission 2012.

Copy had been given to the Minister who fully endorsed the approach as well as to NGBs and the BOA. It was agreed that it should be added that BOA can fund those sports below the line as they can support them more widely. TH pointed out the importance of commercial revenue, especially post 2012, and it was agreed that this would be considered at a future Board meeting.

Investment in winter sports would be revisited once permission had been given.

#### **UKS 30 Recognition of British Basketball**

TH introduced paper UKS 30. After discussion, members **agreed to endorse the governing body of British Basketball as fully recognised.**

#### **UKS 31 Minutes of the Major Events Panel**

These were accepted by Board.

#### **UKS 32 Board Calendar**

It was noted that the Audit Committee would take place on February 24<sup>th</sup> 2011.

#### **UKS 33 Minutes of Audit Committee**

These were accepted by Board.

#### **UKS 34 Anti-Doping Funding Sanctions**

Members expressed their thanks to Janet Carter for the work in preparing the paper. Following a review of the anti-doping funding sanctions, Board agreed with the proposed change of approach as outlined in the paper hereby UK Sport continues to update existing policies, where necessary, to ensure they remain fit for purpose but that the review is in effect concluded for now with any future consideration of major issues being undertaken post 2012. The paper has been shared with the Home Country Sports Councils and other key stakeholders will be advised of the outcome of the review and the fact that there are no substantive policy changes at this time. The updated policy statement will also be published on UK Sport's website.

#### **UKS 35 Policy for Sport and Governing Body Recognition**

TH introduced paper UKS35. The UK Sport Board last considered the national Recognition Policy in March 2006. With the agreement of the Chief Officers of the Home Country Sport Councils, the UK Recognition Panel decided to refresh the policy and improve its effectiveness and efficiency. The Chief Officers approved the basis of the new policy and agreed that the previous policy would cease in August 2010 and the new policy implemented from 1 October 2010.

	<p>Consequently, UK Sport's responsibility for recognition will be solely for GB/UK Olympic and Paralympic sports. As a result, UK Sport resources will not be stretched to meet the demand of the new policy and the governance aspect. UK Sport may be required to carry out Recognition reviews for a few GB/UK Olympic and Paralympic sports which are recognised but not funded.</p> <p><b>UKS 36 Welsh Language Scheme</b>  Paper UKS outlined the scheme for UK Sport to provide information on the services it provides to the public in Wales in the Welsh language. UKS is currently carrying out a public consultation in Welsh and English through its website. Board were asked to contribute any comments to the consultation.</p> <p>Board members had a discussion around Mission 2012 and the proposal for it to be repositioned as a process rather than an objective. Board members and officers looked at how this could happen and what role a possible single new panel would have bearing in mind that it would not be a mechanism that drives funding. Board <b>agreed that UK Sport should move forward with a new Mission 2012 panel with the caveat to revisit post 2012 dependant upon the direction of travel at that time.</b></p> <p><b>UKS 37 Coaching Project</b>  Graham Taylor, Head of Coaching, UK Sport updated Board with a presentation on coaching and the proposal to establish an internationally recognised professional coach development pathway which becomes the cornerstone of excellence within British High Performance Sport. One of the themes to emerge from the Mission 2012 process has been the identification of a clear and significant gap at the high performance end of the UK Coach development spectrum. Paper UKS 37 had been previously circulated to members and a presentation was given to support the strategic vision. Board <b>agreed the need and priority to deliver a master Coach development programme and to support the strategic vision of establishing an internationally recognised professional coaching development experience. It was also agreed that UK Sport would develop a full business case for Board to consider at the meeting in December.</b></p> <p><b>4 Any Other Business</b></p> <p><b>5 Date of next meeting: 8th December 2010 at UK Sport's offices</b></p>	<p>UKS</p>
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